

Seattle Daily Journal of Commerce • October 26, 2020

AGC2020

BUILD WASHINGTON AWARDS



Vision. Voice. Value.

SURVIVING THE PANDEMIC: MEMBERS PRAISE AGC

We've appreciated AGC's communications regarding this pandemic; they have been extremely helpful and informative. Keep up the good work! - LP

I want to thank you and the entire AGC team for your awesome leadership during this truly unexpected national crisis. We are proud to be AGC members and feel blessed to work with a team of such committed construction professionals. - KC

We've been getting all the communications from AGC and a few other organizations. I'm glad you were able to work with the Governor and get things going for construction. - RA

AGC's correspondence has been helpful, and we appreciate the efforts that the AGC team has put into getting us going again and keeping us informed. - CM

Please pass-along my appreciation to the AGC team for their dedication and support of their members! - KC

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For more information about what AGC membership can do for you and your organization, call today and talk with membership director Stacy Mullane at 206.284.0061, or email her at smullane@agcwa.com.



AGC HONORS TOP FIRMS, PROJECTS

AGC of Washington's annual Build Washington Awards event recognized the chapter's top individual and company performances in construction and safety excellence, innovation, community service and diversity over the past year.

The Grand Award for Construction Excellence went to Korsmo Construction of Tacoma for the Mount Rainier Paradise Inn rehabilitation project, and the Grand Award for Safety Excellence was given to Exxel Pacific of Bellingham.

The 2020 AGC of Washington Build Washington Awards featured a first-of-its-kind, week-long virtual-presentation format instead of the annual live gala celebration. The awards were sponsored by Moss Adams.

AGC presented awards across 32 overall categories over five days last week, bringing in KIRO Radio's John Curley to host the daily online award presentations and recognize the chapter's top individual and company performances in construction and safety excellence, innovation, community service and more.

"Congratulations to the 2020 Build Washington Award recipients — amazing work by all," said AGC 2020 President Curt Gimmetstad of Absher Construction Co. "I've said it before: I am truly blessed to be part of this industry where, every day, our members strive for excellence and to deliver on quality, schedule and cost while being innovative and integrating the latest technology. While doing all that, we are always a part of the communities in which we live, work and play, supporting those in need and inspiring people from across the spectrum to look to our construction family for rewarding career opportunities."

Construction category judges included Ben Minnick, Seattle Daily Journal of Commerce; Mark D'Amato, DCI Engineers; Joseph Gildner, Sound Transit; Marco Foster, Washington State Department of Transportation; John Schaufelberger, University of Washington; Anne Timmermans, Parametrix; and Warren Plugge, Central Washington University.

Safety category judges included Sathy Rajendran, Central Washington University; Anne Soiza, Washington State Department of Labor & Industries; Dennis Barlow, AGC of Oregon; and Carl Heinlein, American Contractors Insurance Group.

ON THE COVER

Korsmo Construction won the Grand Award for Construction Excellence for its efforts in rehabbing the century-old Paradise Inn Annex at Mount Rainier National Park.

PHOTO FROM KORSMO CONSTRUCTION

DJC TEAM

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ADVERTISING: MATT BROWN

AGC 2020 BUILD WASHINGTON AWARDS

GRAND AWARDS

CATEGORY	HONOREE
Construction	Korsmo Construction
Safety	Exxel Pacific

SPECIAL AWARDS

CATEGORY	HONOREE
Excellence in Innovation	Exxel Pacific
AGC/Moss Adams Community Service Award	Swinerton
Champion of Diversity Award	Korsmo Construction

INDIVIDUAL AWARDS

CATEGORY	HONOREE
Project Manager of the Year	Reggie Wageman, Guy F. Atkinson Construction
Superintendent of the Year	Jay Teskey, Guy F. Atkinson Construction
Brian Salzgeber Safety Professional of the Year	Brandon Hubert, Turner Construction

2020 CONSTRUCTION EXCELLENCE AWARDS

CATEGORY	PROJECT	HONOREE
Heavy Industrial (under \$5M)	Keller Ferry Terminal	Imco General Construction
Heavy Industrial (over \$20M)	Skagit Valley Farm cooling/operations facility	Trico Companies
Highway/Transportation (under \$5M)	Methow River bridges rehabilitation	Hamilton Construction Co.
Highway/Transportation (\$15M-\$50M)	I-5/MLK Jr. Way to NE Ravenna repair	Guy F. Atkinson Construction
Highway/Transportation (over \$50M)	Northgate Link Extension trackwork	Stacy and Witbeck
Private Building (\$2M-\$5M)	Northeastern University	Swinerton
Private Building (\$5M-\$20M)	DeLille Cellars headquarters	R Miller Inc.
Private Building (\$20M-\$50M)	Pro Club/Medical	Foushee
Private Building (\$50M-\$100M)	Sitka	Exxel Pacific
Private Building (over \$100M)	Building Cure	Lease Crutcher Lewis
Public Building (under \$2M)	The Lodge at St. Edward Park	NorthStar CG
Public Building (\$20M-\$50M)	Paradise Inn Annex and snow bridge rehab	Korsmo Construction
Public Building (\$50M-\$100M)	Sehome High School replacement	Dawson Construction
Public/Private Tenant Improvement (under \$5M)	Highridge Apartments	Charter Construction
Public/Private Tenant Improvement (over \$5M)	Alaska Airlines Sea-Tac Lounge	Hensel Phelps

2020 SAFETY EXCELLENCE AWARDS

CATEGORY	HONOREE
Construction Manager (under 100,000 worker hours)	Centennial Contractors
General Contractor (under 200,000 hours)	Foushee
General Contractor (200,000-350,000 hours)	Swinerton
General Contractor (350,000-500,000 hours)	Exxel Pacific
General Contractor (over 500,000 hours)	Turner Construction
Specialty Contractor (250,000-500,000 hours)	Mills Electric
Specialty Contractor (over 1 million hours)	MacDonald-Miller Facility Solutions
Highway/Civil (under 500,000 hours)	Guy F. Atkinson Construction
Highway/Civil (over 500,000 hours)	Granite Construction

PUBLIC BUILDING \$20 MILLION TO \$50 MILLION PARADISE INN ANNEX AND SNOW BRIDGE REHABILITATION

Location: Mount Rainier National Park
General contractor: Korsmo Construction

The Paradise Inn Annex renovation project refurbished a century-old, 22,000-square-foot chateau at Mount Rainier National Park. Designated as one of the "Great Lodges of the West," Paradise Inn is a historic mountain retreat featuring 121 guest rooms. The four-story annex was built in 1920 as a wing to the main lodge. In summer 2018, while renovations were underway, Paradise Inn welcomed 4 million visitors. The renovation project posed numerous challenges while meeting the National Park Service's strict guidelines to preserve the historic elements and aesthetics of the original building. Upgrades included foundation replacement; structural and life-safety upgrades; replacement of building systems, roofing and siding; repair and replacement of windows; site drainage improvements; mechanical, electrical and fire protection upgrades; energy-efficiency improvements; and new interior finishes and wood trim. A snow bridge connecting the annex with the main lodge received new siding, roofing, electrical systems and interior finishes.

**GRAND AWARD
CONSTRUCTION**

Korsmo Construction refurbished the century-old Paradise Inn Annex at Mount Rainier National Park.



PHOTO FROM KORSMO CONSTRUCTION

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MT. RAINIER,
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—
7:41 AM
PDT

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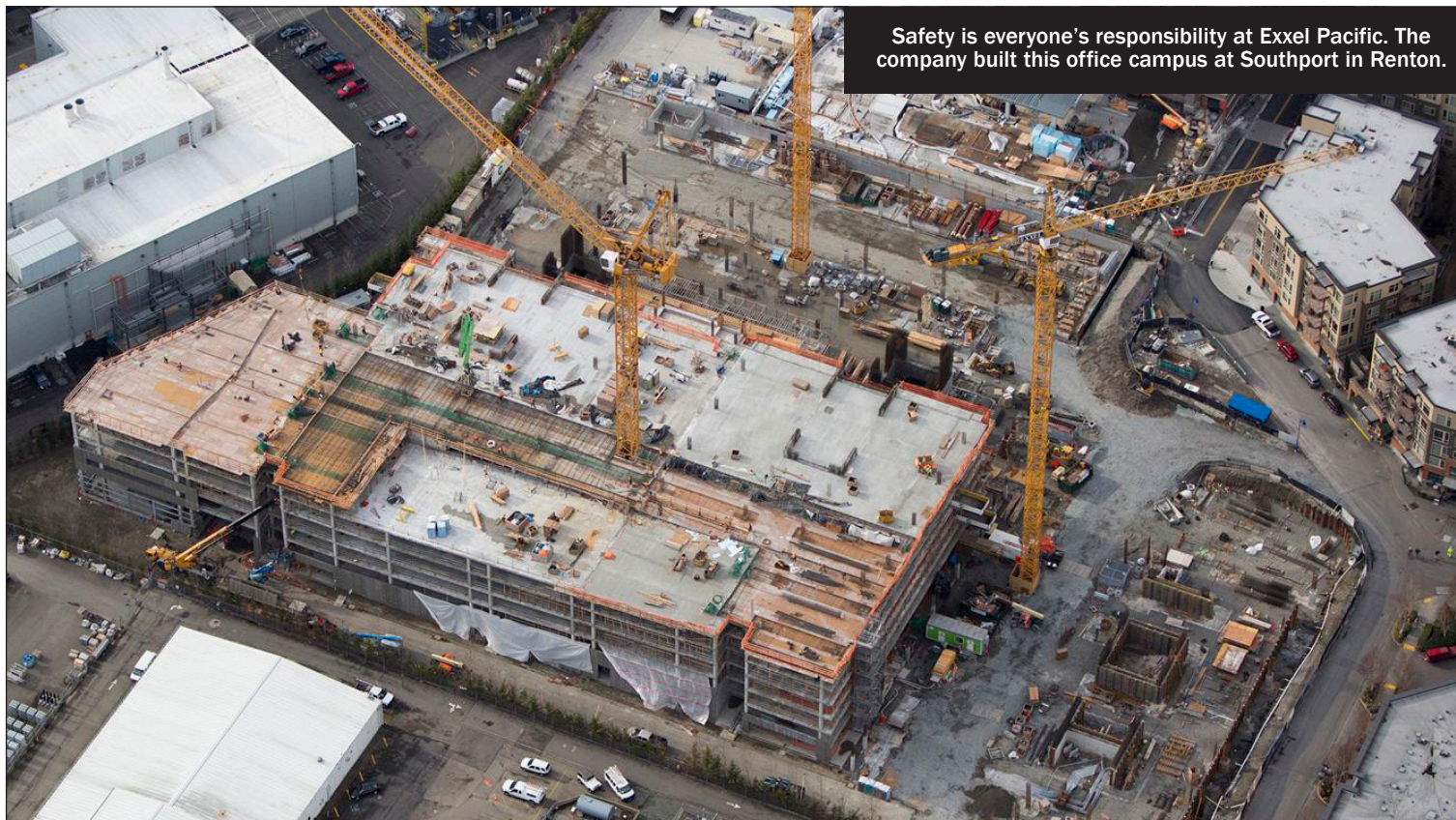
GENERAL CONTRACTOR 350,000 TO 500,000 WORKER HOURS

EXXEL PACIFIC

Exxel Pacific says safety success is a result of empowering its workforce to meet the expectation that safety is everyone's responsibility. Engagement from all levels and continuous education are equally required in addition to Exxel's safety orientation program. Specialty contractors' safety plans and job hazard analyses are reviewed by both the project team and the safety department to ensure that the contractor meets the minimum safety requirements.

**GRAND AWARD
SAFETY**

This process allows teammates to become familiar with the requirements and codes established by L&I and Exxel. The company also establishes safety expectations for specialty contractors and reviews their scope of work and how it will be performed. Potential problems can be resolved before they arise. Team members can learn the work procedures, potential hazards and the corrective actions that specialty contractors have established.



Safety is everyone's responsibility at Exxel Pacific. The company built this office campus at Southport in Renton.

PHOTO FROM EXXEL PACIFIC

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CONGRATULATIONS TO ALL AGC BUILD WASHINGTON AWARD WINNERS

We all have a job to do to keep Washington's economy strong. As a law firm, our job is simple – help our construction clients find solutions to legal issues that arise at all stages of the construction process so the job can get done and our state can thrive.

WASHINGTON | ALASKA | CALIFORNIA

Swinerton employees have been volunteering at Little Bit since 2013.



PHOTO FROM SWINERTON BUILDERS

AGC/MOSS ADAMS COMMUNITY SERVICE AWARD

SWINERTON

Little Bit Therapeutic Riding Center is a community where horses transform the bodies, minds and spirits of people with disabilities. Its flagship programs — Adaptive Riding and Hippotherapy — both utilize the unique qualities of the horse to effect positive change in the lives of children and adults with disabilities. These programs provide life-changing physical benefits including strengthening muscles, preventing bone weakness and joint dislocation, improving balance, and enhancing hand/eye coordination. These benefits improve a rider's overall health, which, in turn, can increase life expectancy. They also ripple into other aspects of daily living: promoting confidence and independence, improving communication skills and peer interaction, enhancing concentration and memory, stimulating problem-solving, and providing achievable goals.

Swinerton started volunteering at Little Bit in 2013 and has offered its services as a builder to allow Little Bit to do what it does best — help those in the local community. During their Little Bit building days, Swinerton employees can be found doing a number of duties: building loafing sheds for horses and metal sheds for vehicles, painting buildings, landscaping many acres of land that the organization relies on to continue its mission, and installing a rider lift to provide a safer way to access the horses. Swinerton has volunteered over 2,500 hours, donated \$43,000 and has been recognized as a Corporate Strides recipient by Little Bit.

Little Bit's facilities director, Wayne Miller, said it best: "For so many years, Swinerton has supported Little Bit in so many ways. Whether it be through ongoing financial support from their employees, or their regular attendance at fundraising events, their assistance building important facilities improvements, or most impressively by the high-quality results of their annual volunteer work parties, Little Bit has been truly blessed."

At Little Bit, you will find so many stories to be moved by because what it does is truly amazing. One of the favorite stories was from this past year, at Swinerton's building day, the company organized three teams to build three loafing sheds as quickly (and safely) as possible. A father of one of the students at Little Bit was watching the efforts throughout the day and was so moved by what was accomplished that he went straight into the main office to donate over \$500 to support more building supplies to be purchased — and signed up to be a volunteer himself.

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Korsmo holds subcontractor outreach events to attract more MWBE firms.



CHAMPION OF DIVERSITY AWARD

KORSMO CONSTRUCTION

Korsmo used a progressive approach to exceeding Tacoma Public Schools' diversity-inclusion goals for the Grant Center for the Expressive Arts project. The district's diverse business-participation goal for the GCEA project was 51%, which included minority-owned, small business, woman-owned, and local business enterprises. Korsmo's actual diverse-business participation on the project was 85%. The company provided several opportunities for participation from local businesses and trades personnel to ensure that scopes of work and bid packages were created that were mutually beneficial to both the project and local specialty contractors.

While Korsmo expects every member of the team to value and support a diverse workforce on all of its projects, it developed the following value-added initiatives specific to the recent GCEA project that enhanced already-successful outreach and bidding activities:

- While the bid package included the project's minority- and woman-owned business enterprise goals, Korsmo updated its bid form to include the MWBE percentage goals and requested prime bidders to list participating specialty contractors that would help it meet these goals.

- To encourage partnering of MWBE firms, Korsmo issued an addendum after each bid package was released. This addendum specifically targeted prime specialty contractors and identified MWBE firms that were interested in the project and available to provide services. Korsmo hosted interested firms at its office for a meet-and-greet event to help facilitate these partnerships.

- In addition to its MWBE subcontracting plan, Korsmo developed an internal MWBE tracking tool based on the percentage participation goal, budget numbers and bid package plan.

This tracking tool was used to provide status updates to the team throughout the project.

- Upon purchase of a retainage bond for a project, Korsmo typically pays the retainage to the prime specialty contractors early, only if they supplied their own retainage bond. However, on GCEA, Korsmo agreed to pay portions of the retainage early to specialty contractors that participated in its diversity plan, without having to pay for and supply a retainage bond of their own. This had a significantly positive impact on specialty contractor MWBE participation.

- Korsmo collaborated with The Next Move program, a nonprofit that creates career opportunities and experiences for young adults with diverse needs. Through this partnership, the company created a high school career pathways internship program and selected four Tacoma students to intern on the project while earning high school credits. Korsmo also provided the opportunity for these students to move into a paid summer internship that provided hands-on work experience, soft-skills development and mentorship.

- Korsmo partnered with the Graduate Tacoma program and hosted a full-day construction field trip for students at Stewart Middle School. This field trip exposed the students to all phases of a building project, from design through construction.

- During the preconstruction phase, Korsmo hosted a small-business certification workshop to promote subcontracting opportunities at all levels and to help certify small businesses to increase their opportunities for participation in the GCEA project. Korsmo's diversity program manager worked with the OMWBE to help 16 companies become certified small businesses as a result.

EXCELLENCE IN INNOVATION EXXEL PACIFIC

Block 11's wastewater heat-recovery system collects wastewater from the apartments and stores it in a vault in the garage. Water-source heat pumps are connected in a closed loop to heat exchangers inside the vault and use the wastewater as a source of energy to heat domestic hot water located in large tanks in the mechanical room, backed up by tankless water heaters. The domestic water-heating system includes the equipment associated with maintaining hot water in the domestic hot-water tanks. A closed loop circulates water between high-efficiency electric heat pumps and the sewage vault heat exchangers. Sensors in the tanks measure the temperature of the water from the heat pumps. If the hot water storage is drawn down too far, natural gas water heaters will kick in to back up the heat pumps. The gas will need to be used to prime the system when tanks start out cold. Under normal operation, no gas is used to run the system.

Domestic water circulates in a loop through the heat pumps, where it is heated, then stored in tanks 1-6. Tanks 1-5 are mainly back up to tank 6, which is where the water circulating the building is utilized from.

In the circulation loop heating system, hot water is continuously circulated

throughout the buildings to provide for quick hot water delivery to all apartments. The water temperature in this loop is maintained between 110 and 122 degrees F by an air-to-water electric heat pump or reverse cycle chiller (RCC) in the garage. The RCC takes in air from the garage and creates energy to heat the water. Tank 6 is where water from the other tanks, water passed through the RCC and water circulating from the fixtures in the building meet before being recirculated through the fixtures.

In the sewage management system, ejector pumps are used to empty the sewage vault each day at 4 a.m. into the city sewer system. The water level is automatically pumped out until there is only 3 inches above the heat exchanger. This equals about 10 feet of sewage remaining in the vault. All of the sewage may be manually pumped, if needed.

The system, designed by Ecotope and installed at the Block 11 project by Exxel Pacific, is the first to be installed in a residential building in the U.S. It aligns with the city of Seattle's goals for decarbonization, because under normal operation it does not use natural gas. The system was designed to be roughly 70% more efficient than a typical system in a multifamily building.



PHOTO FROM EXXEL PACIFIC

PHOTO CREDIT: BAYLIS ARCHITECTS

CONGRATULATIONS TO PRO CLUB | MEDICAL

2020 MOSS ADAMS / AGC BUILD WASHINGTON AWARDS WINNER

PRIVATE BUILDING \$20M-\$50M



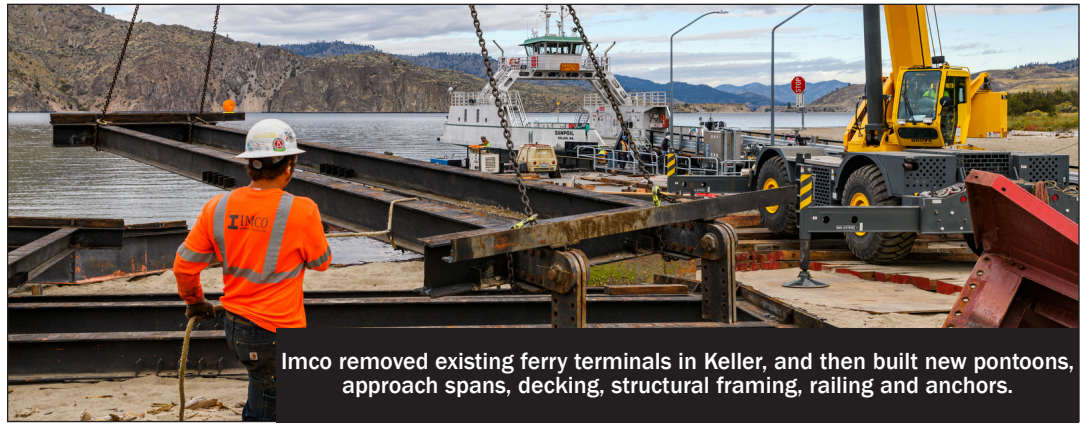
Thank you to PRO Club | Medical, Foushée's staff, and our design partners, Baylis Architects and the Ronhovde Architects for delivering an iconic project.



HEAVY INDUSTRIAL UNDER \$5 MILLION KELLER FERRY TERMINAL

Location: Keller, Ferry County
General contractor: Imco General Construction

The Keller Ferry Terminal project included demolition and removal of existing ferry terminals; construction of new pontoons, approach spans, decking, structural framing, railing, anchors, mooring components and coating systems; and relocation of electrical and mechanical systems at the existing terminal on Lake Roosevelt, 15 miles north of Wilbur.



Imco removed existing ferry terminals in Keller, and then built new pontoons, approach spans, decking, structural framing, railing and anchors.

PHOTO FROM IMCO GENERAL CONSTRUCTION

HEAVY INDUSTRIAL OVER \$20 MILLION SKAGIT VALLEY FARM COOLING AND OPERATIONS FACILITY

Location: Burlington
General contractor: Trico Companies

Increased demand for food production and implementation of innovative technologies drove development of a new vegetable-processing facility for Skagit Valley Farm. The farm selected Trico in December 2017 to assess feasibility and lead the conceptualization of the new facility targeted for completion by the harvest season in July 2019. Skagit Valley Farm recognized Trico's contributions in the Skagit community, as leaders in design-build contracting and for speed of delivery. Trico is at the forefront of sanitary design in the dynamic and highly regulated food industry. The project was designed, permitted and constructed with detailed focus on food safety, flexible spaces, and employee and vendor wellness. The new 87,000-square-foot facility on 19 acres consisted of slab-on-grade with concrete tilt-up walls and a steel roof structure, emphasizing mechanical systems for facility and raw vegetable cooling, including both glycol and ammonia refrigerant systems.



The facility was built with slab-on-grade concrete, tilt-up walls and a steel roof structure.

PHOTO FROM TRICO COMPANIES

HIGHRIDGE APARTMENTS A close-knit community, ravaged by fire, rebuilt with care



2020 AGC Build Washington Award Winner, Tenant Improvement (Public/Private) Under \$5M WWW.CHARTERCON.COM

HIGHWAY/TRANSPORTATION UNDER \$5 MILLION METHOW RIVER BRIDGES STRUCTURAL REHABILITATION

Location: Methow, Okanogan County
General contractor: Hamilton Construction Co.

Three Methow River bridges on SR 153 in north-central Washington were in need of major structural rehabilitation in order for this vital section of highway to continue to serve the traveling public. These bridges provide the only route of travel for several area communities. Work included major retrofits with self-consolidating concrete and rehabilitation of 13 bridge columns. The original scope of work for Pier 4 of Bridge 10 required the most work and included diverting a portion of the Methow River, excavating down to the footing, installing and grouting two column jackets along with the standard column and strut repairs, installing containment systems above the river, and restoring the shoreline and access routes to original condition. When water levels threatened the construction access plan, Hamilton kept the project moving forward by securing multiple construction easements to access the piers.



The project included major retrofits with self-consolidating concrete and rehabilitation of 13 bridge columns.

PHOTO FROM HAMILTON CONSTRUCTION CO.

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HIGHWAY/TRANSPORTATION \$15 MILLION TO \$50 MILLION INTERSTATE 5/MLK JR. WAY TO NORTHEAST RAVENNA PAVEMENT REPAIR

Location: Seattle

General contractor: Guy F. Atkinson Construction

In this design-build project, Atkinson repaired or replaced about 13 miles of deteriorating north-bound Interstate 5 concrete pavement through downtown Seattle from Martin Luther King Jr. Way to the Ravenna Boulevard bridge. Work included select panel replacement and full-depth pavement replacement, as well as grinding and replacing asphalt shoulders and ramp paving, upgrading drainage structures, replacing traffic loops, installing permanent pavement striping, and performing diamond grinding of the roadway surface for ride quality. A major portion of the work included the removal and replacement of 57 bridge expansion joints and six bridge approach slabs. Atkinson completed all construction work at night and on weekends to minimize impacts to the community and high-volume traffic (over 120,000 vehicles per day). Through collaboration with WSDOT and Atkinson's design-build approach, the Atkinson team completed all major work in just seven weekends in one construction season — a significant improvement over the conceptual design's 16 weekends over two seasons.

Atkinson replaced 13 miles of I-5 through Seattle, including concrete panels.



PHOTO FROM GUY F. ATKINSON CONSTRUCTION

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HIGHWAY/TRANSPORTATION OVER \$50 MILLION NORTHGATE LINK EXTENSION TRACKWORK

Location: Seattle
General contractor: Stacy and Witbeck

The Northgate Link Extension trackwork from UW Station to Northgate Station (N180) project was a 4.3-mile addition to Sound Transit's light rail system. Stacy and Witbeck was the prime contractor, responsible for furnishing, installing and testing all trackwork and related elements within two 3.5-mile, 80-foot-deep parallel tunnels and across an elevated guideway between the existing University of Washington Station and the new Northgate Station. The project included construction of more than 7,000 linear feet of track installed on a floating slab system in the tunnels, 3.5 miles of traditional direct-fixation track on plinths (in tunnels, at grade and on an aerial structure), installation of embedded 26-kilovolt traction power cabling, and maintenance-access facilities such as a high-rail access pad, maintenance-of-way spur track, and a cast-in-place concrete stair tower for access to the tunnels from the maintenance facility above.



Stacy and Witbeck added 4.3 miles of trackwork, mostly in tunnels, to Sound Transit's light rail system.

PHOTO FROM STACY AND WITBECK

CONGRATULATIONS

Brandon Hubert

on receiving the

AGC

Brian Salsgiver Safety Professional of the year award!



Turner

Turner is proud to receive the
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Safety Excellence award in
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Jeremy Taylor
Business Unit EHS Director
Turner Construction Company

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PRIVATE BUILDING \$2 MILLION TO \$5 MILLION NORTHEASTERN UNIVERSITY

Location: Seattle
General contractor: Swinerton

This \$2.5 million tenant improvement project is full of unique aspects. The one that catches everyone's attention is the heating and cooling systems that allow Northeastern University to hold its LEED status. The whole building has no AC units and instead uses operable windows on all floors and ceiling fans in all spaces. Heating is powered by wall heaters on each floor. The 12,000-square-foot space looks like a first-generation build. The design highlights aspects of the original building, with many open structures that required sound-soak panels to limit sound transfer from room to room. The dedication that Northeastern University has to its students is evident in this design. The space includes many areas that promote relaxation and free time, including lounges and gaming space.



Special panels limit sound transfer at Northeastern University in Seattle.

PHOTO BY BENJAMIN BENSCHNEIDER

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Tenant Improvement (Public/Private): Over \$5M—2020 Moss Adams / AGC Build Washington Awards

PRIVATE BUILDING \$5 MILLION TO \$20 MILLION DELILLE CELLARS HEADQUARTERS

Location: Woodinville
General contractor: R|Miller Inc.

DeLille Cellars hired R|Miller Inc. to revitalize and expand a 30,000-square-foot facility for its new headquarters in Woodinville, space formerly occupied by Redhook Brewery. The project involved tying in new construction with the existing building, a unique structure with a steeply sloped roof built over 20 years ago. This required selective demolition of interior and exterior spaces and retention of part of the building's steel frame for incorporation into the new build. A new steel-frame expansion was added to the old brewery area, which was remodeled and converted into a wine-production facility. Existing second-floor offices dedicated to business operations were renovated and a three-story tower was built, featuring retail space and a rooftop deck for private events and wine tasting.

DeLille's new headquarters include a three-story tower with retail space and a rooftop deck.



PHOTO FROM R | MILLER INC.

Dawson

BUILDING COMMUNITY



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PRIVATE BUILDING \$20 MILLION TO \$50 MILLION PRO CLUB | MEDICAL

Location: Bellevue
General contractor: Foushee

The Pro Club project was a 55,000-square-foot, four-story addition to an existing sports facility occupied daily by 6,000 members. Careful planning and phasing of the work and a temporary relocation of the main entry allowed the business to remain operational with minimal disruption. The addition includes a grand new entry, a tunnel connecting the existing building, updates and expansions to the cafe and bistro, modifications to the locker rooms and spa, a full ambulatory surgery center, and luxury facilities for VIP members. The surgery center includes an MRI room, X-ray room, three surgery suites, support and equipment rooms, pre- and post-op rooms, a decontamination/sterile room, hyperbaric chambers, exam rooms, doctors' offices, therapy rooms and a designated medical elevator. Special modifications were required to allow access for MRI equipment and installation of the medical elevator. The VIP area includes luxurious locker rooms, heated lounges, steam/sauna rooms, private dining, and manicure and styling.



Foushee built a 55,000-square-foot addition to the existing Pro Club | Medical facility.

PHOTO FROM FOUSHEE



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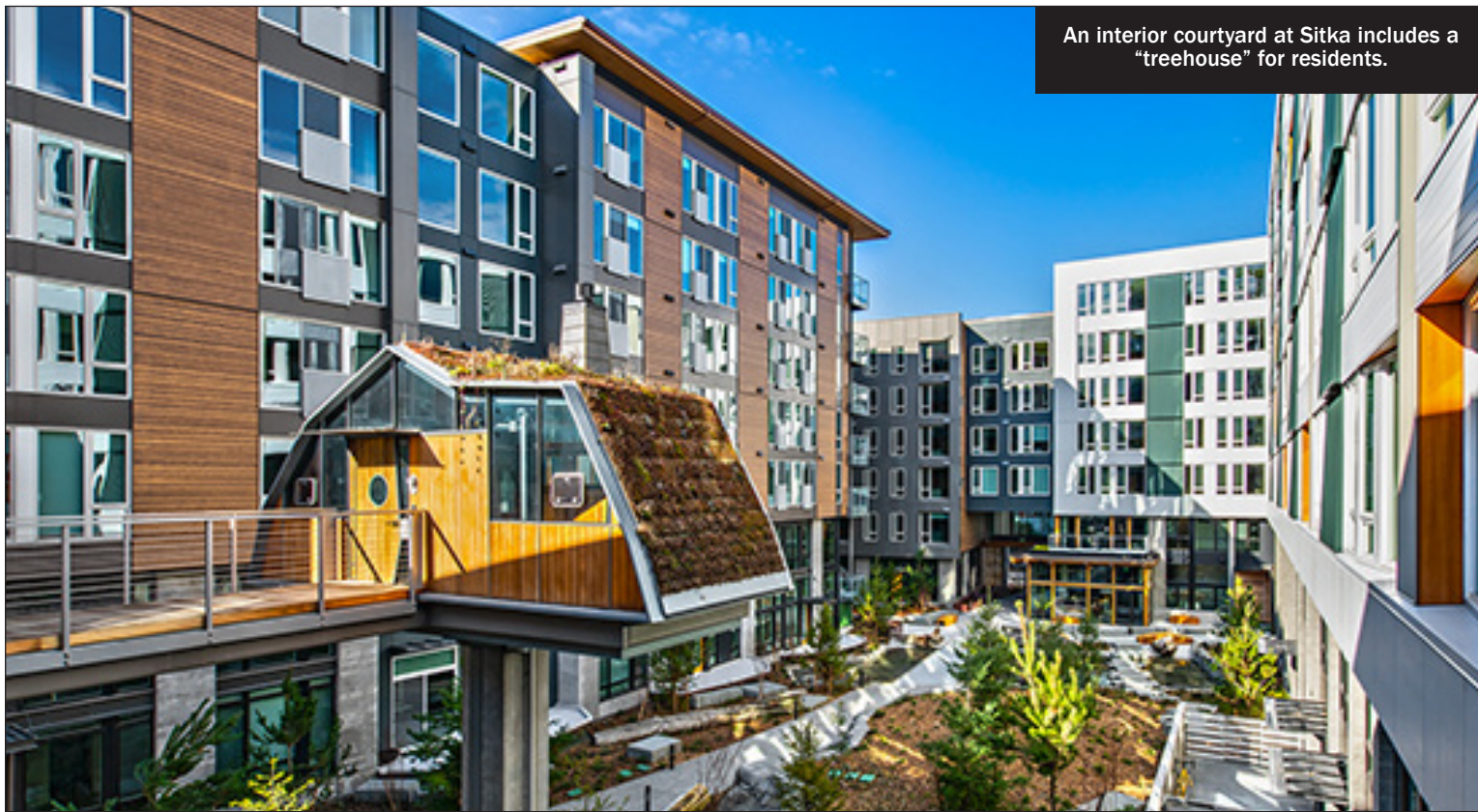


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PRIVATE BUILDING \$50 MILLION TO \$100 MILLION SITKA

Location: Seattle
General contractor: Exxel Pacific

This mixed-use project is comprised of 365 apartments, 19 townhouses and 3,300 square feet of retail space, as well as two levels of underground parking with charging stations, bike storage and storage units. Amenities include a clubhouse with kitchen, pool table and an AV system. The patio has three barbecue stations with seating. The east building features a dog run and dog lounge. The interior courtyard, designed to resemble the San Juan Islands, is landscaped with rock walls, a running stream, a pond with fiber-optic lights and a fog feature, and natural driftwood. The courtyard has a “treehouse” amenity space with a working fireplace that overlooks the pond. The two-level fitness room has the newest in technology equipment. The southeast building features a sloping green roof and an urban farm. The project also utilized two environmentally friendly systems — a wastewater recovery system and gray water harvesting system.



An interior courtyard at Sitka includes a “treehouse” for residents.

PHOTO FROM EXXEL PACIFIC



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PRIVATE BUILDING OVER \$100 MILLION

BUILDING CURE

Location: Seattle
General contractor: Lease Crutcher Lewis

Building Cure is Seattle's first new high-rise that integrates research, offices and public outreach. Much of the 540,000-square-foot tower is devoted to finding cures to more than 80 childhood diseases. The 12th floor Cure Factory allows Seattle Children's to manufacture cancer immunotherapy products for up to 1,000 children each year. For the construction team, this complexity of uses involved a complexity of structure, systems and finishes never seen before in our region. Thirteen varied functional levels (one below grade) plus a parking level brought equally varied standards that were integrated into one — vibration isolation, cGMP clean protocols, redundant systems, a science discovery lab for students, gathering spaces, Class A offices and retail. All of this was built within a tight budget and schedule, with an innovative safety approach.

Building Cure is Seattle's first new high-rise that integrates research, offices and public outreach.



PHOTO FROM LEASE CRUTCHER LEWIS

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PUBLIC BUILDING \$50 MILLION TO \$100 MILLION SEHOME HIGH SCHOOL REPLACEMENT

Location: Bellingham
General contractor: Dawson Construction

The new 190,000-square-foot Sehome High School provides innovative and flexible learning space for 1,200 Bellingham students. This streamlined facility, which replaced a 1966 California-style school, was built with multiple gathering areas to encourage student connection. The structure contains 36 classrooms and features science labs, career and technical education, culinary arts, robotics, a 400-seat theater, library with outdoor deck, commons/cafeteria, kitchen,

en, gymnasiums, music rooms and administrative offices. Additional campus improvements include an eight-lane synthetic track, turf playfields (football, baseball, softball and soccer), six tennis courts, a 450-space parking lot and separate bus access. The GC/CM project was constructed in phases, with a building phase and a demolition/site development phase, to allow students to continue using the old school throughout the duration of the project. This phased approach resulted in students moving into their new school six months ahead of schedule.



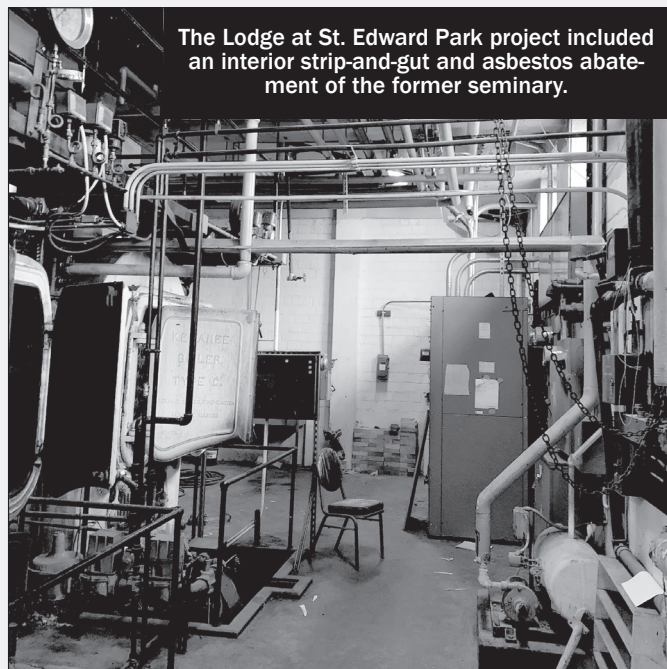
The Sehome High School renovation included innovative and flexible learning space for 1,200 students.

PHOTO FROM DAWSON CONSTRUCTION

PUBLIC BUILDING UNDER \$2 MILLION THE LODGE AT ST. EDWARD PARK

Location: Kenmore
Contractor: NorthStar CG

NorthStar completed the interior strip-and-gut and asbestos abatement of the former 100-year-old Saint Edward Seminary as part of a meticulous historical preservation and renovation to transform the seminary into a boutique lodge with 83 guestrooms and suites called The Lodge at St. Edward Park.



The Lodge at St. Edward Park project included an interior strip-and-gut and asbestos abatement of the former seminary.

PHOTO FROM NORTHSTAR CG



**AGC BUILD WASHINGTON AWARD WINNER
HIGHWAY/CIVIL OVER 500K HOURS**



GRANITE

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PUBLIC/PRIVATE TENANT IMPROVEMENT UNDER \$5 MILLION HIGHRIDGE APARTMENTS

Location: Everett
General contractor: Charter Construction

Charter provided emergency construction services to the owners of this Everett apartment building that was set aflame by an arsonist, as determined by the police, with one fatality. A response of this nature took coordination, with the ability to organize a large number of on-site people in a short amount of time. As a mid-size company with expertise in emergency services, Charter had the resources to assist in this client's time of need and worked closely with the client over the next two years, rebuilding their investment and creating a new vision for future tenants. Contemporary building updates made this new building a leader in the Everett apartment market. Numerous details were incorporated into the new design, which the owner believed would provide tenants with the best possible living experience.

An arson led to the renovation of the Highridge Apartments in Everett.



PHOTO FROM CHARTER CONSTRUCTION

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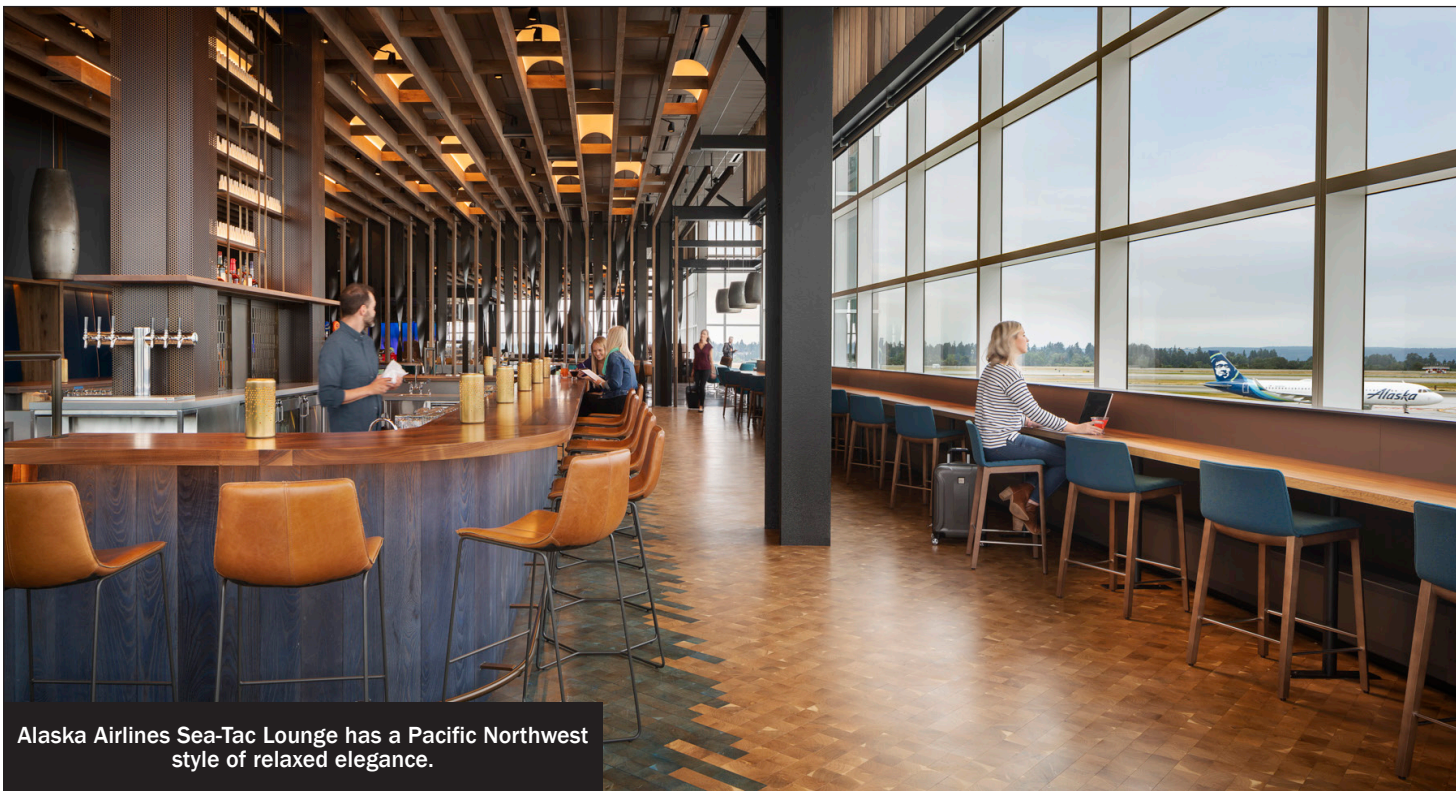
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PUBLIC/PRIVATE TENANT IMPROVEMENT OVER \$5 MILLION ALASKA AIRLINES SEA-TAC LOUNGE

Location: Seattle-Tacoma International Airport
General contractor: Hensel Phelps

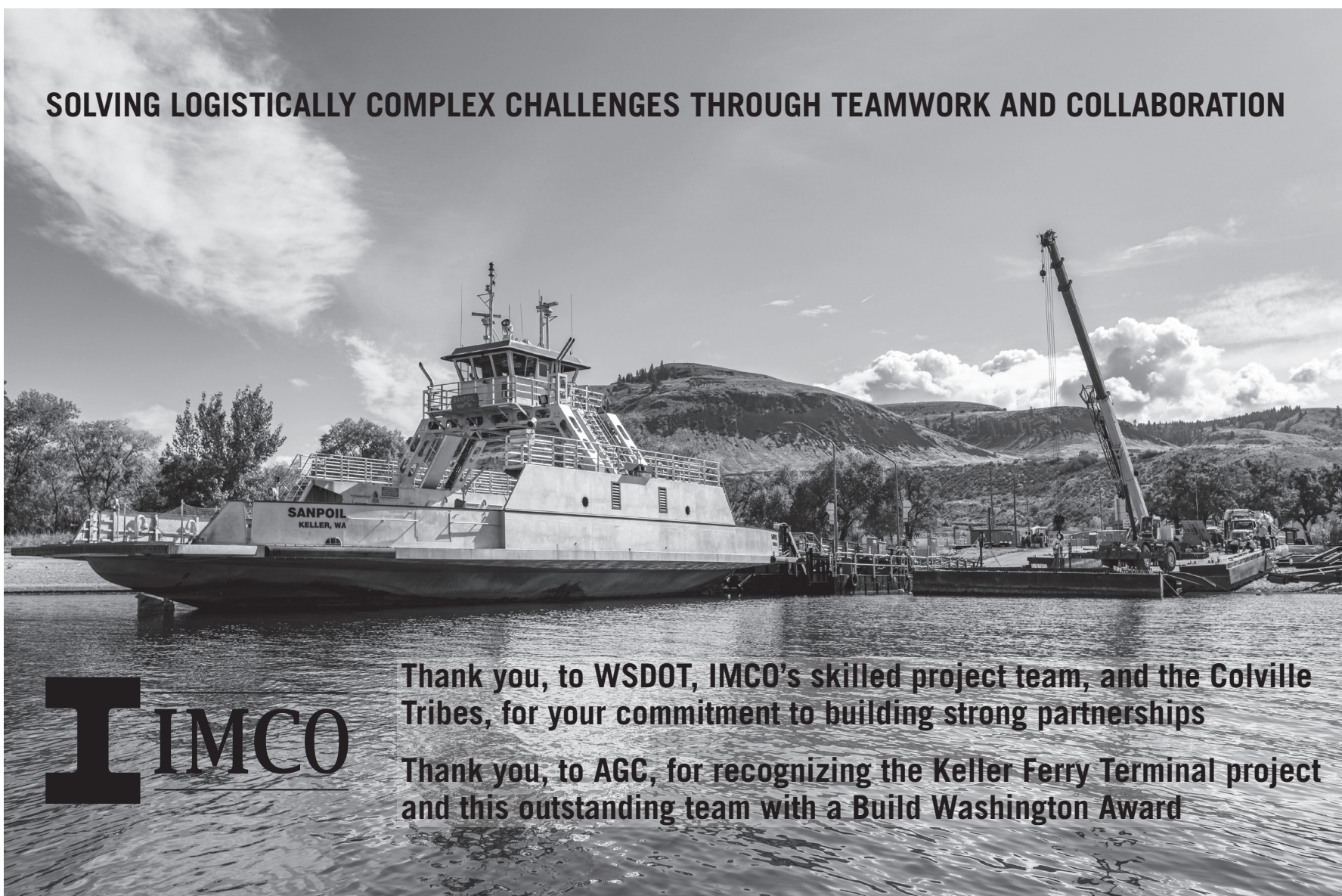
Alaska Airlines' new flagship lounge at Seattle-Tacoma International Airport presents a distinctively Pacific Northwest style of relaxed elegance around the concepts of "Come In," "Take a Breath," "Help Yourself" and "Cut Loose." The lounge boasts 180-degree views of the runways, the Olympic Mountains and Mount Rainier. The entry to the lounge, "Come In," is open and welcoming with wood, steel and directionally lit walls. The western end, "Take a Breath," is a calming place to work and features upholstered seating and a freestanding polished concrete hearth with a custom-blackened steel flue. The center of the lounge, "Help Yourself," hosts a casual dining area with a canopied bistro. A large walnut bar encourages guests to relax, interact and "Cut Loose." The project is comprised of a 16,000-square-foot build-out within the active North Satellite modernization project including restrooms, a prep kitchen, office, and mechanical and electrical spaces. It was built on a fast-track, nine-month schedule.



Alaska Airlines Sea-Tac Lounge has a Pacific Northwest style of relaxed elegance.

PHOTO FROM HENSEL PHELPS

SOLVING LOGISTICALLY COMPLEX CHALLENGES THROUGH TEAMWORK AND COLLABORATION



Thank you, to WSDOT, IMCO's skilled project team, and the Colville Tribes, for your commitment to building strong partnerships
Thank you, to AGC, for recognizing the Keller Ferry Terminal project and this outstanding team with a Build Washington Award

INNOVATIVE CONSTRUCTION SERVICES

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GENERAL CONTRACTOR UNDER 200,000 WORKER HOURS FOUSHEE

Foushee measures its safety culture successes through traditional and organic methods. Its project teams take ownership of established safety values and are proud to be AGC charter members and Safety Team members since 1990, with 30 years of excellence. Nothing illustrates the results of a successful culture more than measured success. Foushee's 177,103 hours worked, spread over 128 combined projects and service jobs, resulted in only one non-serious

injury — Foushee's goal is to have none — which is a significant accomplishment with 34 added jobs in 2019. Its unique company culture is based upon family values and care for the wellbeing of its workers. Foushee has 97 employees and leadership knows everyone by their first name. Company President Eric Jones voices Foushee's safety culture through his actions. He demonstrates Foushee leadership by walking jobsites and holding superintendents accountable for maintaining housekeeping to the highest level. He always has an open door and provides his safety team and all employees with best-in-class support — this exemplifies a successful corporate safety culture.



Foushee project teams take ownership of established safety values.

PHOTO FROM FOUSHEE

Centennial has plans for high-risk work, such as replacing lights in the lobby of Seattle City Hall.

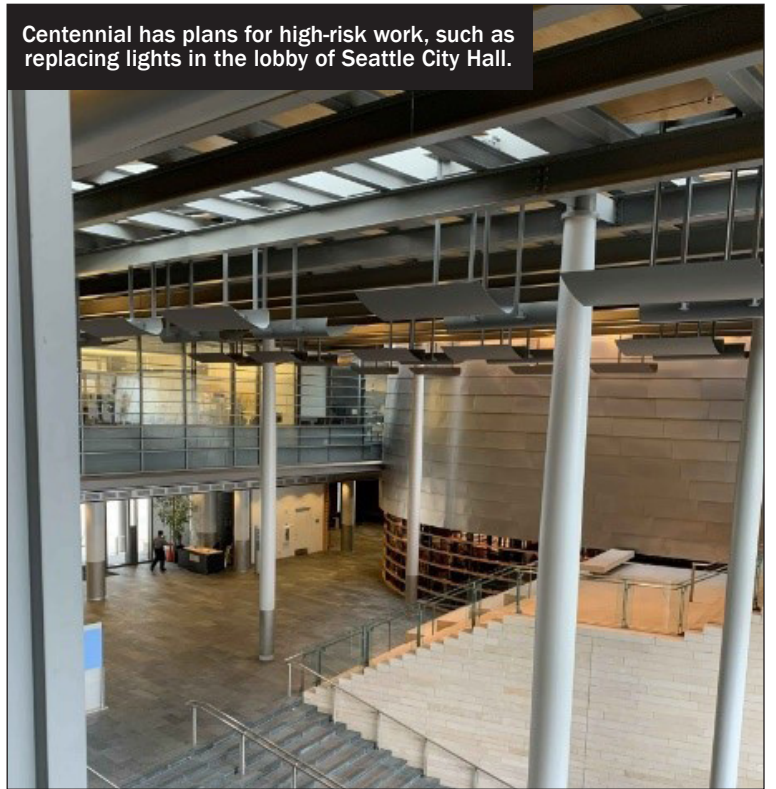


PHOTO FROM CENTENNIAL CONTRACTORS

CONSTRUCTION MANAGER UNDER 100,000 WORKER HOURS CENTENNIAL CONTRACTORS

For years, Centennial has worked with new and small specialty contractors to improve their company safety programs by offering training and creating a safety culture within their companies. In 2019, to continue its specialty contractor partners success, Centennial increased its ability to offer additional in-house safety education such as OSHA 30, CPR/first aid, fall protection and rescue training. Centennial developed additional safety plan templates and made improvements to existing safety plans, available on the Centennial website, that allows employees and specialty contractors to view and download the forms. This enhances Centennial's ability to communicate timely updates to its employees and specialty contractors on industry changes and trends. To drive a more proactive approach and understanding of safety/operations in 2020, Centennial will be offering its employees and specialty contractors additional classes to provide a better understanding of the when-and-why for planning high-risk activities such as fall hazards, cranes, hazardous energy, trenching and more.

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SPECIALTY CONTRACTOR 250,000 TO 500,000 WORKER HOURS MILLS ELECTRIC

Ultimately, Mills Electric wants all of its employees to feel safe, welcomed and empowered to speak up. The company strives to create a safety culture that is safe for people to voice their concerns and know they have the authority to stop their work at any time they feel unsafe. Its safety record is one metric used to gauge its safety culture, but not the only one. Employee retention, quality of life, employee development and ongoing engagements are all necessary for developing a culture in which employees can thrive and be safe.

SPECIALTY CONTRACTOR OVER 1 MILLION WORKER HOURS MACDONALD-MILLER FACILITY SOLUTIONS

MacDonald-Miller feels that its people are its No. 1 asset and that having great people creates a healthy culture. As the company gears up for substantial growth, it wants to ensure that its culture is not lost. In 2018, it created a culture committee to ensure that its healthy culture continued to enrich the ways in which day-to-day business is conducted. The culture committee conducted an in-depth employee survey for both field and full-time employees, receiving outstanding participation, and began the daunting task of sorting through hundreds of statements from employees on what culture means to them. The data concluded that the company stays true to the following six values: collaboration, dedication, safety, community, innovation and fun — and it was no surprise to the company that safety was among them. MacDonald-Miller includes its values in all that it does. It's a common language that promotes a safe and healthy workplace for both field and office.

MacDonald Miller says having great people creates a healthy culture.



PHOTO FROM MACDONALD-MILLER

GENERAL CONTRACTOR 200,000 TO 350,000 WORKER HOURS SWINERTON

Swinerton's safety committee is made up of upper-level management, superintendents and project teams that include the safety team as well. Meetings are held every couple of months to bring attention to certain topics that arise and provide a good platform for everyone to discuss any concerns they have with upcoming projects. The company's Safety Saves program rewards individuals for coming up with solutions to safety issues, using their stop-work authority to correct any unsafe work being performed, and reporting of near misses. These individuals receive a gift card to a local lunch spot, a certificate in the mail, and a feature in Swinerton's quarterly division newsletter with details about the report and on the person as well. Swinerton's goal is to have all craftworkers trained in the equipment needed to complete their job. The company holds a yearly craft-training day where it brings a rental company out to train on forklifts, scissor lifts and boom lifts. Swinerton also brings out on-site health and safety to give fit testing to individuals, while its safety team provides fall protection (user and competent person) and silica training.

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HIGHWAY/CIVIL UNDER 500,000 WORKER HOURS

GUY F. ATKINSON CONSTRUCTION

At Atkinson, corporate culture revolves around fostering a collaborative atmosphere that encourages continuous improvement. Atkinson has devoted considerable resources to identifying areas of improvement, both on a corporate and individual level, through perception surveys, continuous improvement teams, Team Atkinson events, and company-wide safety retreats. These methods are all designed to promote meaningful communication and education with regard to safety. Atkinson has created a baseline for measuring the response to a safety issue, as it is vital to accurately know the next steps in resolving an issue in order to facilitate continuous improvement. This includes the creation of achievable and measurable goals, and a means to recognize success. Ultimately, this is meant to create and foster integrity in the workplace, along with reinforcing desired behaviors to ensure that a culture of safety is prevalent on all Atkinson projects.



Atkinson's culture fosters a collaborative atmosphere that encourages continuous improvement.

PHOTO FROM GUY F. ATKINSON CONSTRUCTION

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BUILDING CURE

**TOGETHER, THROUGH COLLABORATION AND INNOVATION,
WE SEIZE THIS ONCE IN A LIFETIME OPPORTUNITY
TO BUILD A PLACE WHERE CHILDHOOD DISEASE IS CURED.**

GENERAL CONTRACTOR

OVER 500,000 WORKER HOURS

TURNER CONSTRUCTION

Turner recognized that it would be drastically increasing its amount of field labor in the third quarter of 2019. Ahead of that, the company restructured its self-perform organization to be ready for the increase. A field-labor manager position was created (this person is also a long-time safety professional). Three self-perform safety professionals were also brought in to support workforces on jobsites and at orientation. This allows the jobsite safety professional time to focus on the jobsite in its entirety. Turner also implemented a full-day orientation for all new hires in 2019. During the orientation, workers are trained in Turner's Building LIFE program, Ladder Last Policy (ladder use), fall protection, confined space and tool awareness. This allows workers to be trained in the basics prior to stepping foot on site, and also allows the company to gauge workers' buy-in on Turner's safety culture.

PROJECT MANAGER OF THE YEAR REGGIE WAGEMAN GUY F. ATKINSON CONSTRUCTION

Wageman has 16 years of heavy civil construction management experience in a variety of transportation contracts. He has a history of excellent safety and quality performance on deadline-driven projects and is a skilled interpersonal communicator who successfully manages specialty contractors and effectively coordinates self-performed work.

Wageman supervises project staff, specialty contractors and craft activities, and maintains liaison with owners and project stakeholders to ensure comprehensive collaboration and coordination on his projects. He is a proven manager with a project-first mentality and ensures that projects are successful for all stakeholders.

Recently, Wageman was project manager on the design-build project that repaired or replaced approximately 13 miles of deteriorating Interstate 5 northbound concrete pavement through downtown Seattle from Martin Luther King Jr. Way to the Ravenna Boulevard bridge. Throughout the project, Wageman was responsible for construction, safety, QC/QA, scheduling, environmental commitments, contract compliance, meeting federal DBE requirements and cost.

The I-5 project was mostly completed during weekend closures, with each closure in a different area of the corridor. Many work zones were only available once and all work in that area needed to be completed during that single closure. On a Wednesday prior to one of the weekend closures, WSDOT informed Atkinson that the original traffic-control plans did not meet the requirements of the project RFP. Although the RFP allowed I-5 to be reduced to two lanes during weekend closures, WSDOT wanted two continuous lanes of I-5 throughout the 8.5-mile-long work zone, where drivers would never need to change lanes.

Atkinson's traffic control plans had originally required drivers to change lanes in two locations. Without a solution, WSDOT was ready to cancel the weekend closure — threatening the completion of the project in a single year. To resolve the issue, Wageman collaborated with WSDOT, the design firm, and trade partners to develop solutions that would allow the weekend closure to proceed. Under his direction, the team met and discussed each location that required drivers to change lanes and developed acceptable solutions, such as closing ramps at night during lower traffic volumes and temporarily restriping lanes for the weekend.

By working closely with WSDOT, Wageman facilitated a solution that addressed WSDOT's concerns — without impacting the schedule. The RFP allowed construction to take place during 16 weekends of multi-lane closures over two construction seasons. Wageman worked closely with the project's design manager during the proposal phase to innovate and collaborate with WSDOT on traffic control strategies. As a result, Atkinson committed to 11 week-

ends in its proposal. After project award, Wageman worked closely with WSDOT and further reduced weekend closures to seven.

Due to Wageman's efforts, Atkinson completed all major work in just seven weekends in a single construction season, which greatly reduced traffic impacts.

Wageman's safety record during his seven years with Atkinson has been remarkable. With over 340,000 labor hours, his project safety record includes one recordable incident and no lost time incidents. His project safety record includes an incident rate of 0.59.



HIGHWAY/CIVIL OVER 500,000 WORKER HOURS GRANITE CONSTRUCTION

Safety is one of Granite's core values, and its safety program reflects the direction and focus of strong corporate leadership, core values and an inclusive culture. At Granite, every person brings something to the table — a unique background, experience or perspective — and the company is better and safer because of it. One of its mechanics described the safety culture by saying, "Granite's culture means knowing when you get up in the morning and go to work, you will have the tools and materials to do your job safely. I know I will be coming home safely to my family each and every day." Granite's safety theme is "Safety by Choice." The company not only focuses on the how, but also the why behind working safely, placing an emphasis on ensuring that everyone goes home to their families at the end of the day.

Granite makes sure its workers have the tools to do their jobs safely.

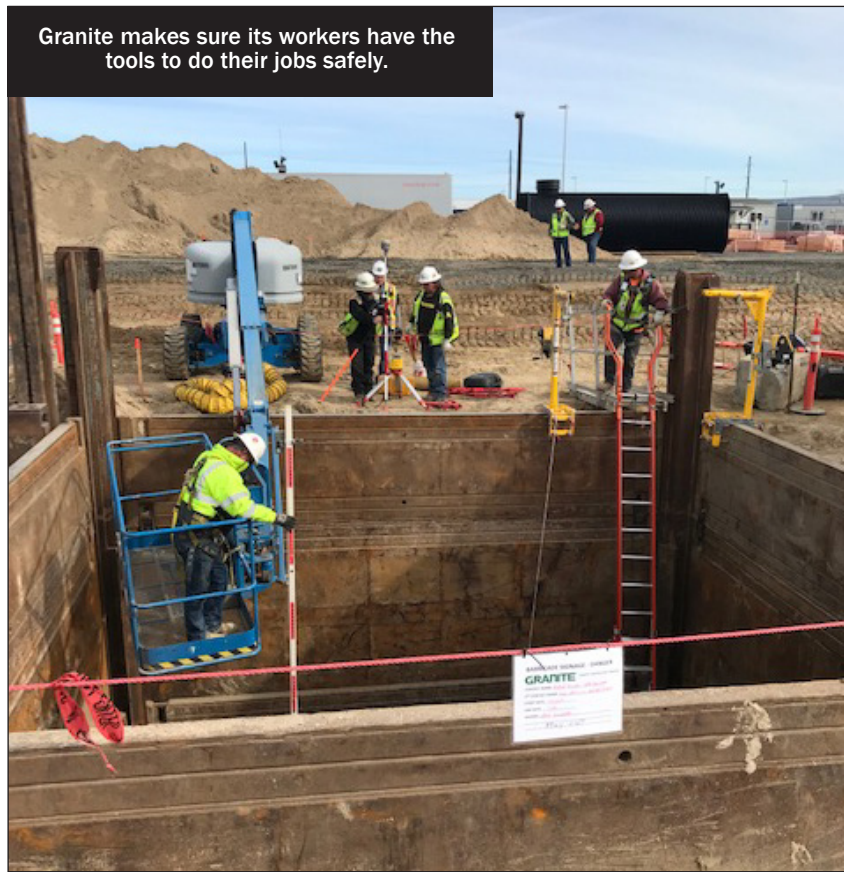


PHOTO FROM GRANITE CONSTRUCTION



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SUPERINTENDENT OF THE YEAR

JAY TESKEY

GUY F. ATKINSON CONSTRUCTION

Jay Teskey takes a personal approach to safety. He knows everyone by name on his projects, which has fostered a mutual respect between him and his project teams. Teskey's personal touch shows he cares about his teams' wellbeing and the work they are performing.

As superintendent, Teskey leads the overall safety vision of his projects by "walking the walk" and demonstrating his commitment to safety as an extension of how he approaches his work. In addition, Teskey is a firm believer in clear communication — he is direct in communicating his expectations, and project teams he has led have adopted this style of communication to ensure challenges are met head on and resolved quickly.

Teskey's most recent project was Interstate 90 Snoqualmie Pass East — a \$177 million project that widened the freeway from two to three lanes in each direction just east of Snoqualmie Pass through the Cascades.

The I-90 project began in 2011 and encompassed eight seasons of work. Due to the seasonal weather on the mountain pass, the project could only be constructed between April and October of each year — creating myriad challenges not normally encountered on large, heavy civil projects. These challenges included extreme weather and a project site between an avalanche-prone rock cliff and an environmentally sensitive lake with seasonal water elevation changes of over 60 feet. This location exposed the project to extreme wet and cold weather, and the project team could only work in six-month windows. The team was further limited with regards to foundation work, as there was only a three-month window when the water level of the lake was low enough to construct the project's foundations.

With work limited to just six months each year, maintaining the same people on the project's workforce was difficult from season to season. In a limited work window, long hours and overtime were required to maximize the amount of work that could be completed during each construction season. Also, in the remote locale, delivering materials and manpower to the project site presented sizable difficulties. With the project team's office 10 miles from the project site, team members had to be very detailed in how they planned their time on the project site.

Despite these sizable challenges, Teskey's leadership was instrumental in the project's success. With his impeccable attention to detail, can-do attitude, and problem-solving skills, the I-90 project was delivered on-time and with an excellent safety record.



BRIAN SALZGIVER SAFETY

PROFESSIONAL OF THE YEAR

BRANDON HUBERT

TURNER CONSTRUCTION

The area EHS manager for Turner's Special Projects Division in Seattle, Brandon Hubert manages over \$120 million of sold work in place and is the leader in the implementation of Turner's Building LIFE safety program. His success comes from his ability to understand field-related difficulties. His background is as a union laborer, with 21 years in the field prior to joining the Turner EHS team in 2011.

Hubert speaks the language of both field and office.

Turner's safety program, Building LIFE, focuses on engagement of the front-line worker to drive safety. Hubert understands the issues that front-line workers face. His ability to engage when issues manifest and provide real-time fixes are invaluable to the growth of the program. Several specialty contractors have invited Hubert to deliver Turner's Building LIFE training to management teams. This enables a deeper partnership, showing that he understands how valuable their time is and that he is willing to work on their terms to ensure that all are on the same page about safety culture and expectations.

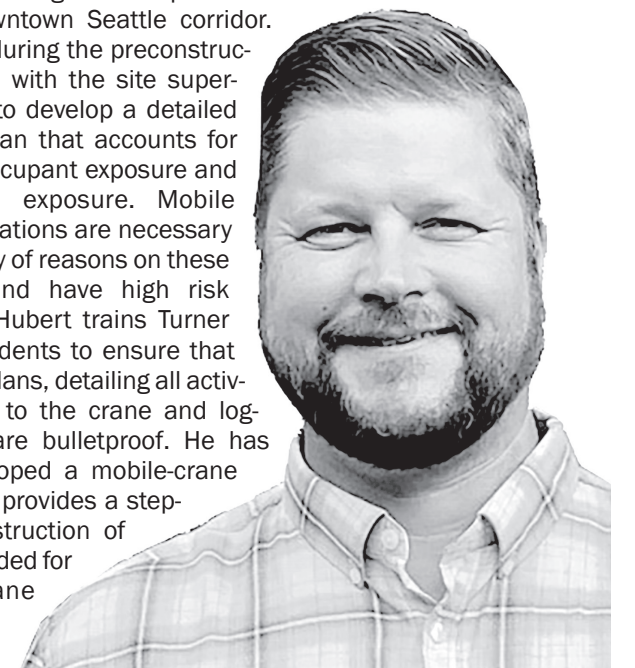
Hubert also manages the Turner Special Projects Division staff and superintendents. Through teaching opportunities at monthly staff meetings, he provides safety trainings on topics relevant to work taking place. This enables Turner staff to have a baseline knowledge of safety requirements on current projects.

Hubert's biggest impact recently has been leading the business unit in critical safe-behavior (CSB) events. CSBs are a partnering exercise between Turner and specialty contractors that focus on leading injury trends. Work practices are observed and opportunities of improvement are sought. Hubert has trained Turner staff on how to engage field workers as partners in a way that overcomes industry barriers between field and staff.

Another area where Hubert has led the charge is safety integrations into Turner's lean practices. Standard planning actions are daily foreman meetings, weekly pull-planning meetings and last-planning meetings, all of which are intended to engage specialty contractors' leads for planning ahead. With Hubert attending these events and coaching Turner superintendents and specialty contractors, potential safety issues can be predicted and plans made to control the potential issues. The risk can often be eliminated altogether by ensuring that all parties are on the same page about the sequence of events.

Many of the projects within Hubert's division are tenant improvements to existing and occupied structures in the downtown Seattle corridor.

He works during the preconstruction phase with the site superintendent to develop a detailed logistics plan that accounts for building occupant exposure and pedestrian exposure. Mobile crane operations are necessary for a variety of reasons on these projects and have high risk potential. Hubert trains Turner superintendents to ensure that thorough plans, detailing all activity related to the crane and logistics plan, are bulletproof. He has also developed a mobile-crane policy that provides a step-by-step instruction of what's needed for mobile-crane usage.



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